
Decision Maker: Health Scrutiny Sub-Committee

Date: 11th October 2022

Decision Type: Non-Urgent Non-Executive Non-Key

Title: One Bromley Winter Plan 22-23

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Chief Officer: Angela Bhan, Bromley Executive Lead – SEL ICB

Ward: All

1. Reason for decision/report and options

- 1.1 The purpose of the paper is to provide an opportunity for the Health Scrutiny Sub-Committee to consider and scrutinise the proposed One Bromley Winter Plan 2022-23. The Plan outlines how the whole system will work together in order to respond effectively to seasonal pressures.
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2. **RECOMMENDATION(S)**

The Sub-Committee is asked to:

- Note and comment on the activity and schemes taking place to mitigate against seasonal increases in demand and pressure.
- Endorse the ONE Bromley 2022/23 Winter Plan

Impact on Vulnerable Adults and Children

1. Summary of Impact: As a result of whole system working vulnerable adults and children will be able to access the right care in the right place at the right time. This includes access to hospital based care, as well as community based health and care services.

Transformation Policy

1. Policy Status: Existing Policy
2. Making Bromley Even Better Priority (delete as appropriate):
 - (2) For adults and older people to enjoy fulfilled and successful lives in Bromley, ageing well, retaining independence and making choices.
 - (5) To manage our resources well, providing value for money, and efficient and effective services for Bromley's residents.

Financial

1. Cost of proposal: Estimated Cost

There are a range of different non-recurrent funding streams that are provided to support the system to respond to winter pressures. All funding is non-recurrent and is often ringfenced to deliver specific activity or additionality relating to seasonal demand.

The current announced funding is as follows, the description of the spend is included in the Winter Plan. To note the government has announced further funding to support local systems, however more detail has yet to be received. Where additional funding is received into the borough, it will be used to further expand on the existing plans building on what works.

Funding stream	Bromley		Description
	Beds	£'000s	
BCF winter (health)		£ 669,000	Recurrent BCF monies for increase in community health provision to respond to seasonal demand
BCF winter (LBB)		£ 1,064,000	Recurrent BCF monies for increase in social care provision to respond to seasonal demand
Non-recurrent 21/22 winter monies		£ 621,000	Non-recurrent monies from SEL ICB to support additional winter activity
Winter Demand Initiatives (community)	6	£ 465,830	Non-recurrent NHSE monies to provide additional 6 beds to the system
Virtual Wards	30	£ 1,829,560	
		£ 4,649,390	

2. Ongoing costs: Non-Recurring Cost
3. Budget head/performance centre: ICB / LBB
4. Total current budget for this head: £4,649,390
5. Source of funding: BCF, NHSE/I / SEL ICB funding

Personnel

1. Number of staff (current and additional): N/A
 2. If from existing staff resources, number of staff hours: N/A
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Legal

1. Legal Requirement: None
 2. Call-in: Not Applicable: Further Details
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Procurement

1. Summary of Procurement Implications: There are no procurement implications for this report
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Property

1. Summary of Property Implications: None
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Carbon Reduction and Social Value

1. Summary of Carbon Reduction/Sustainability Implications: N/A
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Customer Impact

1. Estimated number of users or customers (current and projected): [N/A](#)
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Ward Councillor Views

1. Have Ward Councillors been asked for comments? Not Applicable
2. Summary of Ward Councillors comments:

3. COMMENTARY

Attached is the detailed 2022/23 ONE Bromley Winter Plan which describes how the system will respond to seasonal pressures, as well as how individual organisations are preparing for winter. The plan also outlines the financial investment being made from non-recurrent winter monies to support the increase in capacity across the system.

All spend and activity will be monitored weekly through the Winter Intelligence Hub reported into the A&E Delivery Board. A formal review will be undertaken in December with any unspent funding reallocated to accommodate presenting pressures.

The 2022/23 winter plan aims to deliver on the successful elements of the previous year's Plan as well as responding to new emerging needs and system changes. The Plan focuses on providing additional capacity to the system at points of expected surges on existing services.

The plan is being built on the following key pillars:

1. Increasing system capacity

- Primary Care
- Admission Avoidance
- Discharge

2. Meeting Seasonal Demands

- Respiratory pathways – Adults and Children and Young People
- Christmas and New Year additional capacity
- Covid-19 and Flu vaccination planning

3. Information Sharing and escalation

- Winter Intelligence Hub
- System Escalations
- Winter Communications and Engagement

A full evaluation will be undertaken in March 2023 to assess the success/ impact of 2022/23 winter Plan and funded schemes. This evaluation will be shared with the Committee.

IMPACT ON VULNERABLE ADULTS AND CHILDREN

- 4.** Summary of Impact: As a result of whole system working vulnerable adults and children will be able to access the right care in the right place at the right time. This includes access to hospital based care, as well as community based health and care services.

5. TRANSFORMATION/POLICY IMPLICATIONS

The Winter Plan aims to improve experience for patients/clients in the borough of Bromley during the winter period and relates to the following two Making Bromley Even Better Priorities:

(2) For adults and older people to enjoy fulfilled and successful lives in Bromley, ageing well, retaining independence and making choices.

(5) To manage our resources well, providing value for money, and efficient and effective services for Bromley's residents.

6. FINANCIAL IMPLICATIONS

As per Finance section above

7. PERSONNEL IMPLICATIONS

N/A

8. LEGAL IMPLICATIONS

N/A

9. PROCUREMENT IMPLICATIONS

N/A

10. PROPERTY IMPLICATIONS

N/A

11. CARBON REDUCTION/SOCIAL VALUE IMPLICATIONS

Detail here any environmental, social or economic implications that have been considered as part of this proposal. This section should consider requirements of the 2012 Public Services (Social Value) Act if procuring goods or services. Authors should detail how the recommendations in this report will lead to a positive impact in terms of the Council's Carbon Reduction ambitions.

12 CUSTOMER IMPACT

Public engagement on elements of the winter activity has been undertaken including the experience of those going through the hospital urgent treatment centre, emergency departments and the Bromley Discharge Single Point of Access.

Proactive public engagement to ensure residents are aware of what services are available and how to access them will be a key strand of the winter preparation and delivery for next winter.

13 WARD COUNCILLOR VIEWS

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Non-Applicable Headings:	[List any of headings 4 to 13 that do not apply.]
Background Documents: (Access via Contact Officer)	[Title of document and date]